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MEMORANDUM FOR: Assistant Director for Intelligence Coordination

SUBJECT : Your Paper on "Services of Common Concern"

1. You have ably indicated the manner in which the DCI carries out his coordinating role in the intelligence community and the framework on which the Agency operates as the focal point in this community. We feel, however, that somewhat more emphasis might be placed on:

(a) the heavy responsibility that falls upon the DCI in assuring the receipt by top US officials of the national intelligence required for policy planning; and (b) the leadership requirements that stem from this responsibility. Possibly more emphasis on this point might be included in either paragraph 2 or 3 to counteract your predominant concern with the more tangible statutory responsibilities of CIA and the DCI. Both felt that something should be added in paragraph 27 to clearly indicate, in your final statement, the leadership that the DCI provides above and beyond the fact that he administers the Agency as a center of an interrelated system.

2. For reasons that you can well appreciate, I would like to suggest the following wording to replace the fourth sentence of your paragraph 21:

"The resulting NSCID-15 directs the Agency to produce, as a service of common concern, foreign economic intelligence not provided by other agencies in their discharge of regular departmental missions and assigned intelligence responsibilities and to fulfill requests of the IAC. This directive does not clearly provide for an integrated approach to economic intelligence in the community and more needs to be accomplished toward this goal."

We also suggest that a last sentence might be added to this paragraph, as follows:

"The Director of Central Intelligence, with the concurrence of the Intelligence Advisory Committee, established the Economic Intelligence Committee to assist in accomplishing these objectives."

> OTTO E. GUTHE Assistant Director Research and Reports

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